



# Mozambique LNG

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## Project Highlights



## A MESSAGE FROM MITCH



**Mitch Ingram**  
Executive Vice President, International Deepwater & Exploration

*Anadarko-led Mozambique LNG is an emerging leader in the global LNG industry working to develop the first onshore LNG facility in Mozambique. This project represents an extraordinary opportunity to supply increasing market demand with a sustainable, reliable and cleaner source of energy for decades to come.*

*We are very excited about the opportunity this massive project represents. Mozambique LNG will be transformational for the country – supporting job creation, training opportunities, future domestic energy sources and infrastructure improvements, and will more than double the country's current GDP.*

*Together, we can safely realize the transformative potential Mozambique LNG represents.*

*MW Ingram*

# ANADARKO CORE VALUES

“Our core values guide our operations and all of our decisions. Placing the safety of our people first, protecting the environment and partnering with various stakeholders are keys to moving this transformational project forward.”

**Ian Perks**

Senior Vice President, Mozambique LNG



## Integrity and Trust

**We will**

- Act with the highest ethical standards
- Honor our promises and obligations to work, family, faith and community
- Admit mistakes and accept accountability

**We will not**

- Tolerate dishonesty and intimidation
- Punish intelligent business risk taking

## Servant Leadership

**We will**

- Serve others
- Place the success of others above our own
- Exhibit personal humility and professional courage

**We will not**

- Rely on power and authority
- Take individual credit for team success
- Blame individuals for bad team decisions

## People and Passion

**We will**

- Recognize and reward strong performance
- Respect diversity in thought, practice and culture
- Create a high-energy work environment
- Learn and continuously develop ourselves and others
- Think big – Innovate

**We will not**

- Accept apathy or cynicism
- Allow enthusiasm to overwhelm reason

## Commercial Focus

**We will**

- Understand and execute our strategy
- Safeguard the long-term interests of shareholders
- Maintain high standards for health, safety and the environment
- Act responsibly with company assets

**We will not**

- Sacrifice long-term value for short-term gain
- Use the excuse, “we’ve always done it that way”

## Open Communication

**We will**

- Communicate freely, clearly and concisely
- Listen for understanding
- Encourage diverse opinions and constructive debate

**We will not**

- Knowingly mislead or intentionally withhold information

# ANADARKO PETROLEUM CORPORATION (Operator)

## Global Presence

Worldwide Operations & Deepwater Experience

~\$4.6 Billion

Invested to Find and Develop Global Energy Resources in 2018

## Top 10 Explorers

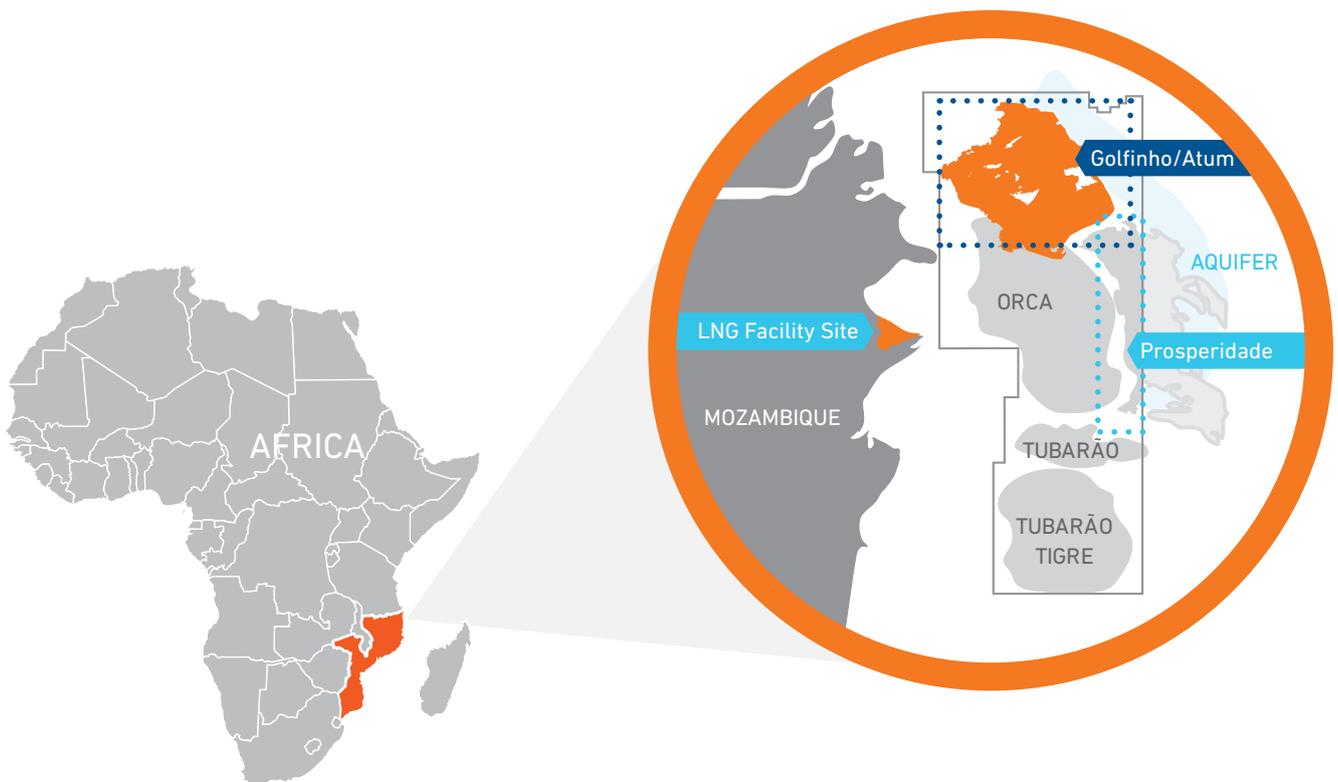
Among the World's Most Successful Deepwater Explorers



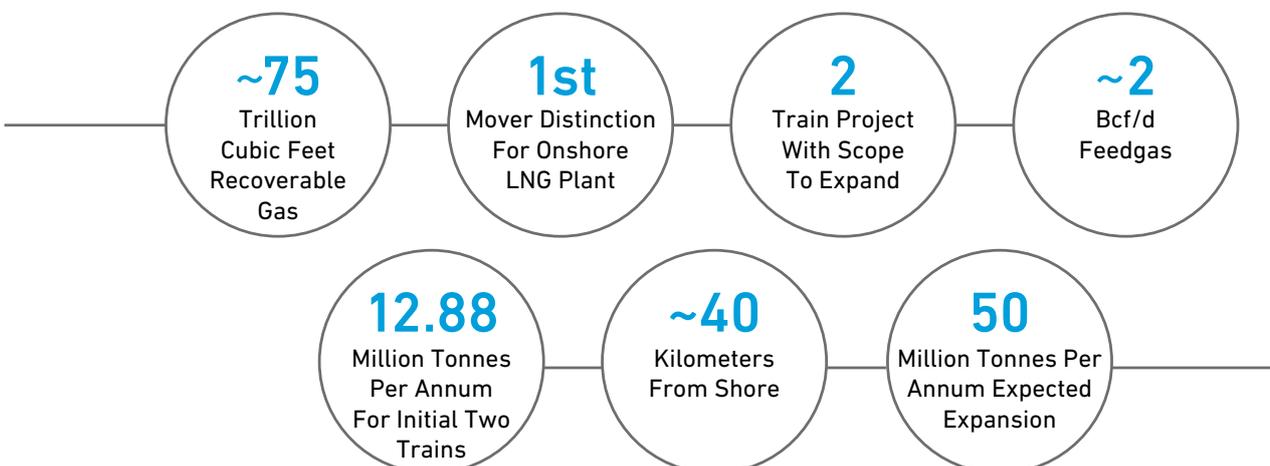
# MOZAMBIQUE LNG VISION

Our vision is to position Mozambique as a new, viable source of energy, with a commitment to ensuring the development of these resources provide tangible benefits for the people and the economy of Mozambique.

We are committed to working collaboratively with the Mozambican government and local communities to develop these natural resources in a safe and cost-effective manner that protects the environment.



## AREA 1 | OVERVIEW



# A TRANSFORMATIONAL PROJECT

## We Believe

- Operating in Mozambique is a privilege, and Mozambique LNG strives to be a trusted partner.
- Daily activities should be conducted safely, in accordance with standards, and in a manner that protects the environment, public health, and our communities.

## Mozambique LNG Offers Major Opportunities

Mozambique LNG represents a groundbreaking development opportunity for the nation of Mozambique.

This is an opportunity for Mozambique to become one of the world's largest exporters of LNG, while also providing for its domestic demand.

Mozambique LNG will lead to industrialization of northern Mozambique, with transformational benefits for future generations of Mozambicans.

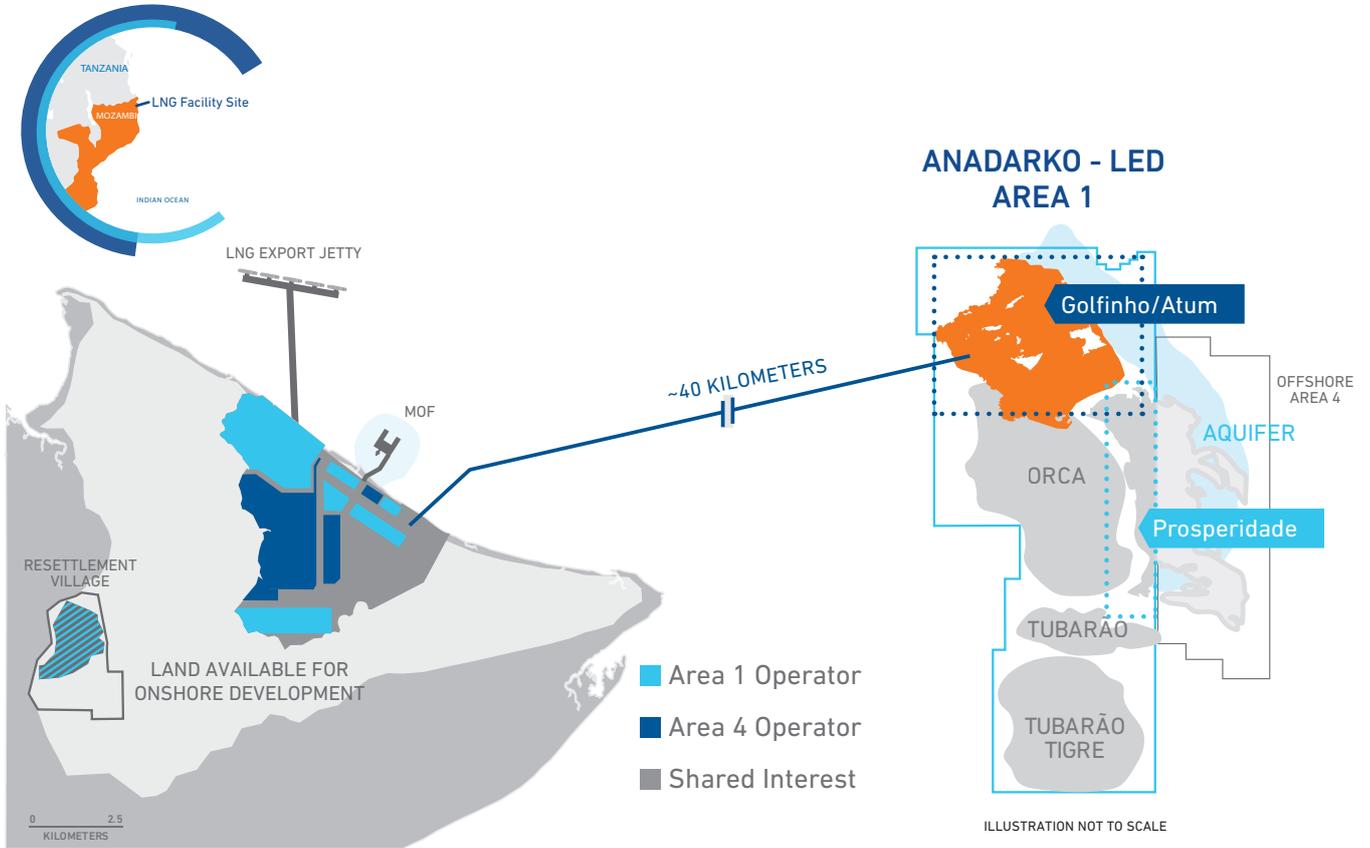


Aerial rendering of LNG Facility



# ONSHORE WORLD CLASS LNG FACILITY

## Golfinho/Atum: Mozambique's First Onshore LNG Project



## State-Of-The-Art LNG Facility 17,000 Acre Site

Two LNG Trains  
(6.44 MTPA per train)

APCI Process

Condensate Storage/  
Loading ~10,000 Bbl/d

2 x 180,000  
m3 Storage Tanks

Phase 1 Utilizes  
~2 Bcf/d Gas Supply

Jetty Capability for  
Q-Max-Sized Vessels

14 m Water Depth for  
Ship Berthing

# PROGRESS AND MILESTONES



## MOZAMBIQUE WORKFORCE DEVELOPMENT

### Commitment to a Safe and Capable Workforce

#### Training and Workforce Development

Mozambique LNG is already making its investment in Mozambican talent and workforce development. We believe our success is directly linked with our ability to develop the full capabilities and potential of each employee. We are committed to training Mozambicans to operate and maintain Mozambique LNG facilities. The project employs Mozambican engineers and technicians from diverse engineering backgrounds as part of its Operations and Maintenance Training Program. We have an entire workforce of various roles and leadership opportunities.



*“This is a learning experience beyond measure. You come out of this a better professional and also a better person.”*

**Julia Tembe**  
Marketing Attorney – The Woodlands

# COMMITMENT TO A DIVERSE AND GLOBAL WORKFORCE

## Career Opportunities

### Seeking Talent with a Sense of Adventure

In order to deliver a world-class natural gas project, we are building a team of people with the right knowledge and skills. A project of this size, scale, and opportunity requires people from all over the world to provide their expertise.

### Mozambique LNG Signifies Meaningful Work

- Anadarko employs a diverse workforce of approximately 4,700 employees, as well as thousands of contractors worldwide who create a working environment respectful of thought, culture, education and perspective. We are an organization that truly cares and encourages employee engagement.
- The Mozambique LNG project is positioned to offer you the opportunity to gain real-world experience and discover your potential.
- Our success is driven by a commitment to continuously improve, a willingness to share and grow knowledge, and a common desire to find new ways to solve challenges. Anadarko gives employees responsibility from day one, and provides the support and growth opportunities you need to make meaningful contributions to our team.

### Current and Planned Positions

- **AFUNGI PENINSULA, CABO DELGADO (Location of LNG Plant Operations):** Engineering, Contracts and Procurement, Support Services, Construction, Security, and Health and Safety
- **MAPUTO:** Contracts and Procurement, Engineering, Health and Safety, Accounting, Legal, HR, and Other Support Services
- **SINGAPORE:** Marketing and Shipping, Accounting, and Other Support Services
- **MILAN:** Operations, Engineering, Construction, and Health and Safety
- **THE WOODLANDS (Anadarko Headquarters):** Engineering, Geosciences, Operations, Commercial, and Other Support Services

### Competitive Compensation

Anadarko offers competitive compensation packages that are benchmarked to the market and are based on experience and location.



# SOCIAL INVESTMENT

Anadarko believes in providing long-term and widespread sustainable socio-economic benefits for the country of Mozambique.

## Road Safety

Anadarko launched a road safety campaign in Palma.

## Supplier Certification

Anadarko supported the certification of Mozambican companies.

## Teacher Training

Anadarko supported teacher training in Cabo Delgado.

## Investing in Mozambican Companies

Anadarko has invested U.S. \$850 million in Mozambican companies.

## Water Purification

Anadarko donated 100,000 water purifiers in Cabo Delgado.

## Investing in Education

Anadarko donated U.S. \$250,000 to support education in Mozambique.

## Support of Agribusiness

Anadarko invested U.S. \$10 million through the Catalisa Program in support of agribusiness in Cabo Delgado.

## Disaster Relief

Anadarko donated U.S. \$450,000 to the International Red Cross after Cyclones Idai and Kenneth.

## Master's of Science in Petroleum Engineering Program

Anadarko and its partners sponsored and co-developed the Eduardo Mondlane University (UEM) Master's of Science in Petroleum Engineering (MSPE) program, the first of its kind in Mozambique, which aims to help build technical skills and a sustainable domestic talent pool in petroleum engineering in Mozambique. The global relationships and knowledge-sharing cultivated by the program is already contributing to a collective technical yield that will support the energy resource development in Mozambique for years to come.

This program represents a unique approach to the development of sustainable petroleum education programs in Mozambique, as it enables petroleum industry capacity within the country.



*"I discover myself doing things where previously I thought 'I can't do this' or 'that's for a higher qualified engineer'. Anadarko is an amazing company. If someone is looking for a career opportunity, Anadarko is the right place."*

**Constantino Nassel**  
UEM MSPE Graduate  
Reservoir Engineer – Maputo

# CREATING LOCAL OPPORTUNITIES

## Mozambique LNG Represents Sustainable Opportunities

The participation of a Mozambican workforce, procurement of local goods and services, technology, and capital is integral to the successful development and operation of Mozambique LNG. Moreover, the development of Mozambique LNG offers a catalyst opportunity for national content development.



Promoting  
Long-Term  
Investments



Generating  
Revenue by  
Purchasing  
Local Goods and  
Services



Improving  
Infrastructure  
and Social  
Resources



Investing  
in People and  
Providing Training  
Programs



Creating Employment  
Opportunities for  
Mozambican Citizens  
at All Levels of the  
Organization

## Role During Contract Award

National content has played a critical role in the selection of the LNG engineering, procurement and construction (EPC) contract. As part of the competitive bid for the EPC award, bidding contractors were required to provide a forecast of national content levels, as well as a comprehensive National Content Plan.

The EPC National Content Plan provides details of the engineering, procurement and construction strategies, local skills and vendor development programs, and the investments in capital assets to enable the national content forecast levels to be achieved.

### The plan includes detailed information on:

- Investments in fixed assets in Mozambique
- Nationals in the workforce
- A national recruitment and training program
- Procurement of goods and services from third-party local suppliers
- Development of Mozambican-owned partners and suppliers
- National training, education and research
- Actual value contributed to the national economy

*“This is one of the best companies you could work for. You have enormous opportunities to develop your career in the way you want.”*

**Alfredo Sa**  
Finance Manager – Maputo



**Be a part of history! To apply and join our team,  
visit [www.mzlng.com/opportunities/employment](http://www.mzlng.com/opportunities/employment)**

## Area 1 | Project Sponsors



Anadarko, the project operator, is among the largest independent exploration and production companies in the world.



Mitsui & Co is one of the largest conglomerates in Japan with operations in the Americas, Europe, the Middle East, Africa, and the Asia-Pacific.



OVL is a wholly owned subsidiary of Oil and Natural Gas Corporation Limited (ONGC), the national oil company of India, and is India's largest international oil and gas E&P company.



ENH is the national oil company of Mozambique and is 100% government owned.



Bharat Petroleum is a Fortune Global 500 state-controlled oil and gas company headquartered in Mumbai. It engages in refining, storing, marketing, and exploration and production of oil and gas.



PTT Exploration and Production Public Company Limited (PTTEP) is Thailand's national upstream E&P company.



Oil India Limited is the second largest national oil and gas company in India and is engaged in exploration, production and transportation of oil and gas.

## Regarding Forward-Looking Statements and Other Matters

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Mozambique LNG believes that its expectations are based on reasonable assumptions. No assurance, however, can be given that such expectations will prove to have been correct. A number of factors could cause actual results to differ materially from the projections, anticipated results or other expectations expressed in this presentation, including Mozambique LNG's ability to successfully plan, secure additional governmental and partner approvals, take FID and the timing thereof, finance, build and operate the necessary infrastructure and LNG park in Mozambique. See risk factors included in reports filed under the U.S. Securities and Exchange Commission by certain sponsors of Mozambique LNG. Neither Mozambique nor its sponsors undertake an obligation to publicly update or revise any forward-looking statements.

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